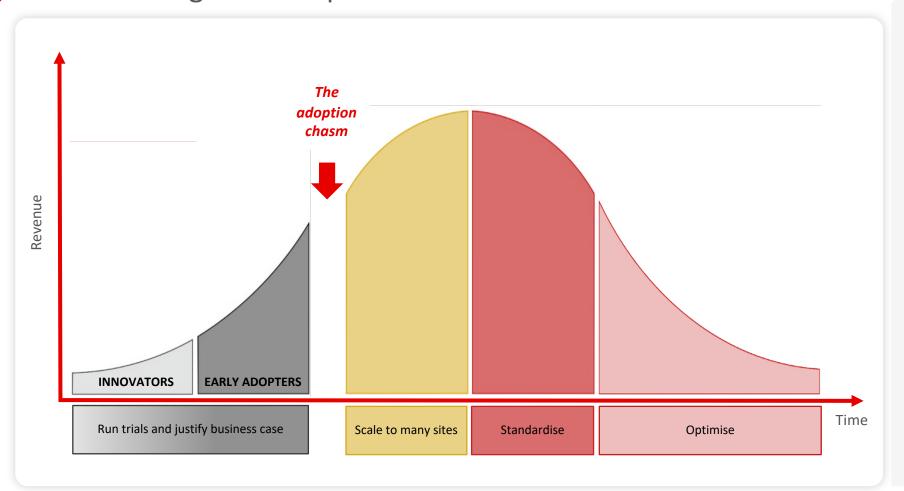


Customer buying behaviour

How to bridge the adoption chasm



Progress past the "adoption chasm" into scaled deployments

- The Private Networks market is only now 'crossing the chasm', with strong indicators showing new buying requirements at scale:
- 1. A clear business case
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The year 2022 was the first in which **network rollouts outpaced trials and tests**, a clear sign that the market is maturing.

In 2022, network rollouts represented 24% of announcements; trials and tests represented 21%"

Omdia, LTE and 5G Private Networks Tracker Report, FY22



Critical needs of our customers

Why does a customer buy a mobile private network?

Scalability Security Mobility Reliability Deployments are easily scaled Protected by SIM based Private networks carry only their • The MPN devices can freely own data and are not affected by move around the campus under up or down to meet changing authentication and authorisation requirements capabilities disturbances in the public the coverage of the MPN networks Particularly beneficial for sites Provides connectivity only for Can be configured to roam with a high density of devices authorised devices Resilience and redundancy can outside the MPN onto the Public and simultaneous connections be implemented to ensure Network using a suitable (hybrid) Data is processed on-site adding continuous service MPN architecture another layer of security to Our global presence enables the support of customers at scale communications The key customer needs are addressed with a Mobile Private Network

The private networks market

Evolution of the market landscape

Short Term

- Customers are running trials and pilots to test MPNs (usually for one key use case)
- Isolated single campus deployment
- Security & reliability are key requirements
- Minimal SLAs time to deliver is the main one
- Key use cases tested: PTT replacements, asset tracking, data transfer (video),

Differentiators:

- ✓ Price
- ✓ Ease of deployment
- ✓ Ease of integration of devices

Medium Term

- Building business cases for wider-scale deployment
- Multi-site / Multi-country RFPs emerging
- Additional use cases that improve ROI (mixed reality, visual inspection, autonomous AI, robotics)
- Roaming becomes a priority for some customers
- Stricter SLAs become a part of requirements (e.g. Throughput, latency, availability, as well as time to fix)

Differentiators:

- ✓ Global consistency
- ✓ Service & managed support
- ✓ Scalability
- ✓ Security

Long Term

- · SLAs become even more demanding
- API's for integration into 3rd party systems
- Network slices, MPN and SD-LAN (Wi-Fi) increasingly managed through a single interface
- Pre-integrated marketplaces
- Plug and play emerges

Differentiators:

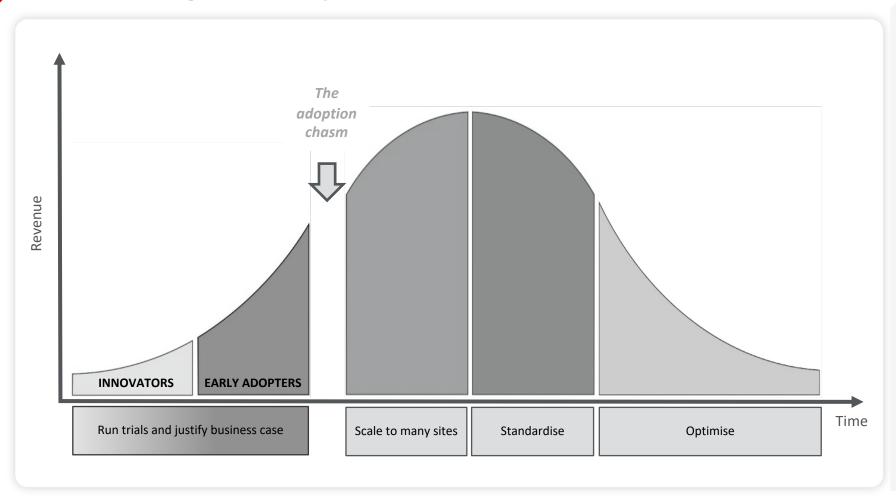
- Price
- ✓ Ease of use
- Digital self-service experience and solution catalogue
- Experience and references with broad range of applications and 3rd party partners

Customers are looking to scale up cost effectively, without compromising SLAs



Chapter 1 & 2: A clear business and additional use cases

How to bridge the adoption chasm



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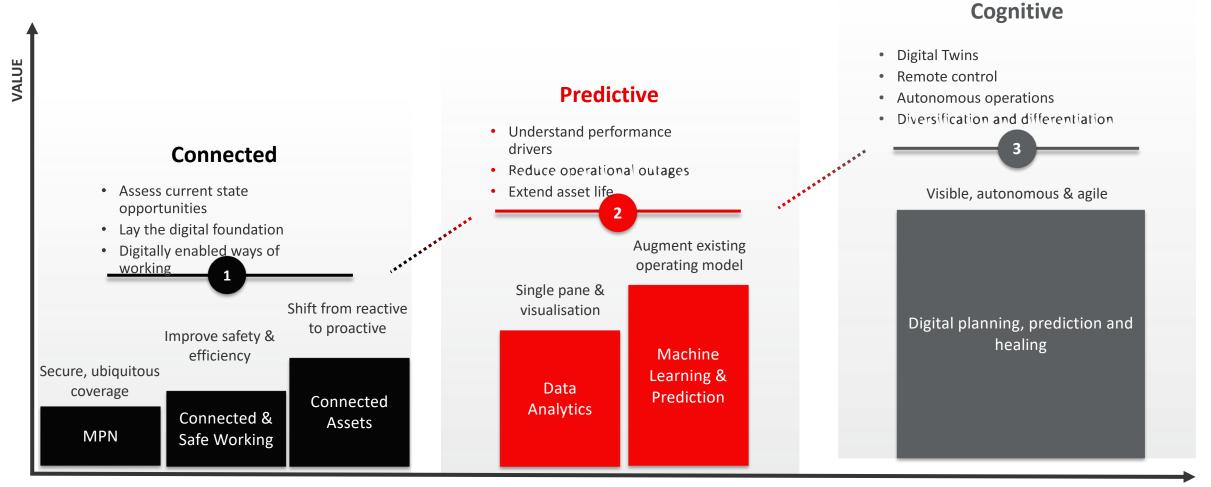
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Mobile Private Networks

A journey with the customer



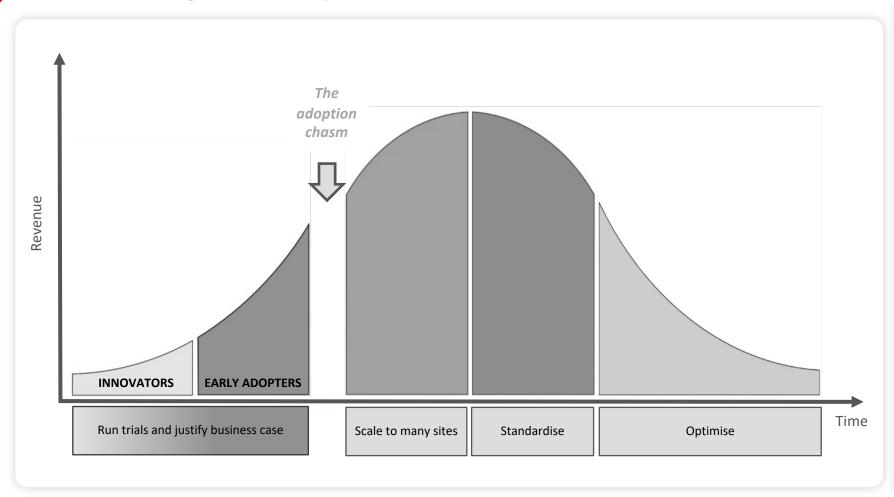
TIME

Layer incremental value over the Mobile Private Network through use-case prioritisation



Chapter 3: A single pan of glass and operating model

How to bridge the adoption chasm



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What we offer to our customers

Our MPN offer includes 6 key components

Professional Services

Site surveys, design, installation and end-to-end testing

Managed Services

24/7 help-desk, operations, maintenance, change management and upgrades

Management Plane

Enables customers to have end-to-end visibility across the MPN network and devices, and across multiple instances (e.g. plants/ports)

Network (Connectivity & Edge Computing)

- Dedicated, hybrid and virtual mobile networks
- 4G / 5G / LPWA

- SpectrumSD-WAN
- Public & private assets



 Dedicated MEC onsite or in Vodafone data centres



MPN E2E Solutions

- Digital Worker
- Digital Asset
- Digital Site



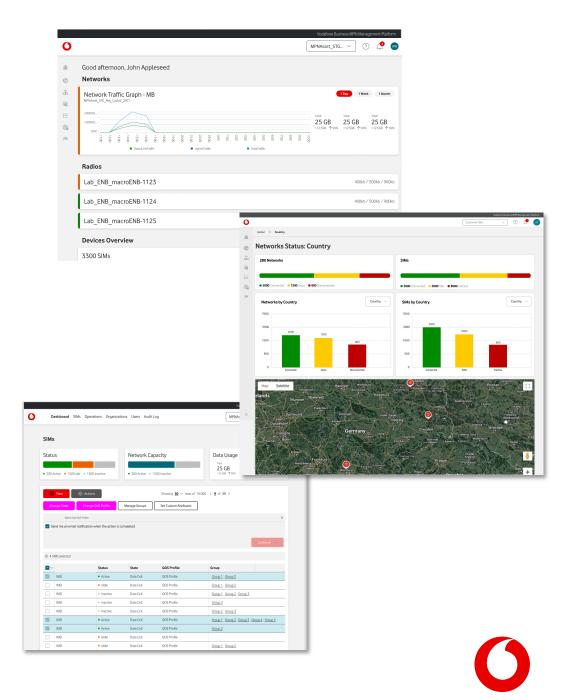
Our portfolio is underpinned with a full Managed Service wrap, to take away risks from our customers



MPN Management Plane

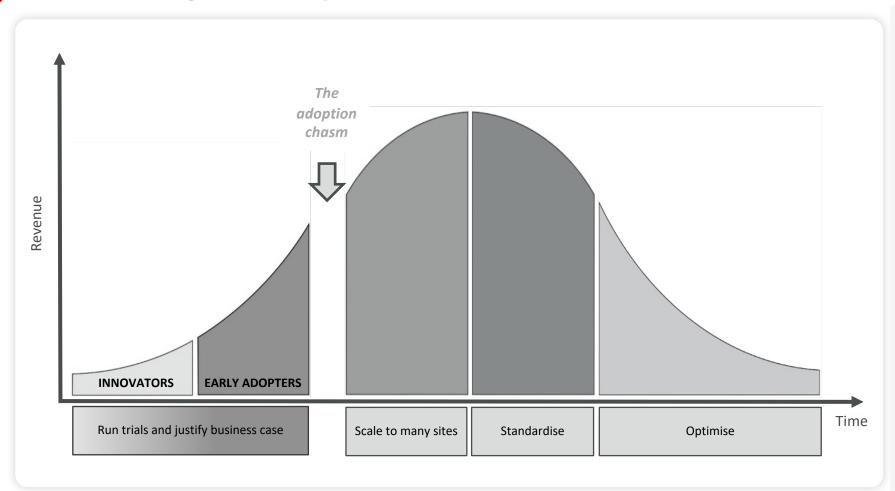
Customer self-service portal

- Many customers require end-to-end visibility and control of their Private Network, as well as the assurance of a Vodafone full managed service wrap
- We have created a customisable dashboard, supporting multiple vendor technologies & solutions to provide the capabilities for the customer to do self-service if they prefer
- Self-service features include:
 - SIM Management (activate/deactivate SIMs, manage profiles & groups)
 - Network Reporting (dashboard, status, reports, alerts) and Device Management
 - User Management (add/delete users, set permissions, view audit logs)
- Single channel for all information and services
 - Get help, access to knowledgebase articles, notifications, view bills
- Secure environment to protect data
- Options to access via API for analytics



Chapter 4: meeting the needs of both IT & OT

How to bridge the adoption chasm



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Providing real operational benefits to customers

Private networks cross the boundary between IT & OT

We must measure the value an MPN offers in terms that affect the customer objectives – improvements in efficiency & flexibility, increased safety, better quality control

Information Technology (IT)



IT systems manage data and applications

IT combines technologies for networking, information processing, enterprise data centres, and cloud systems

Flexibility

- Leadtime savings due to automation and
- Overtime rate

- complexity reduction

Quality

- Reduction in mean time to repair (MTTR)
- Catching defects earlier (visual inspection or audio inspection)

Efficiency

- Downtime to Operating Time
- Overall Equipment Effectiveness (OEE)
- Manhour savings / reduced manual labour

Safety

- Total Recordable Incident Rate (TRIR)
- Lost Time Injury Frequency Rate (LTIFR)
- Lost Time Injury Incidence Rate (LTIIR)

Security & Control

- Security information and event management
- Threat detection count

- Identity assurance confirmation
- Intrusion detection incidence

Operational technology (OT)



OT devices control the physical world

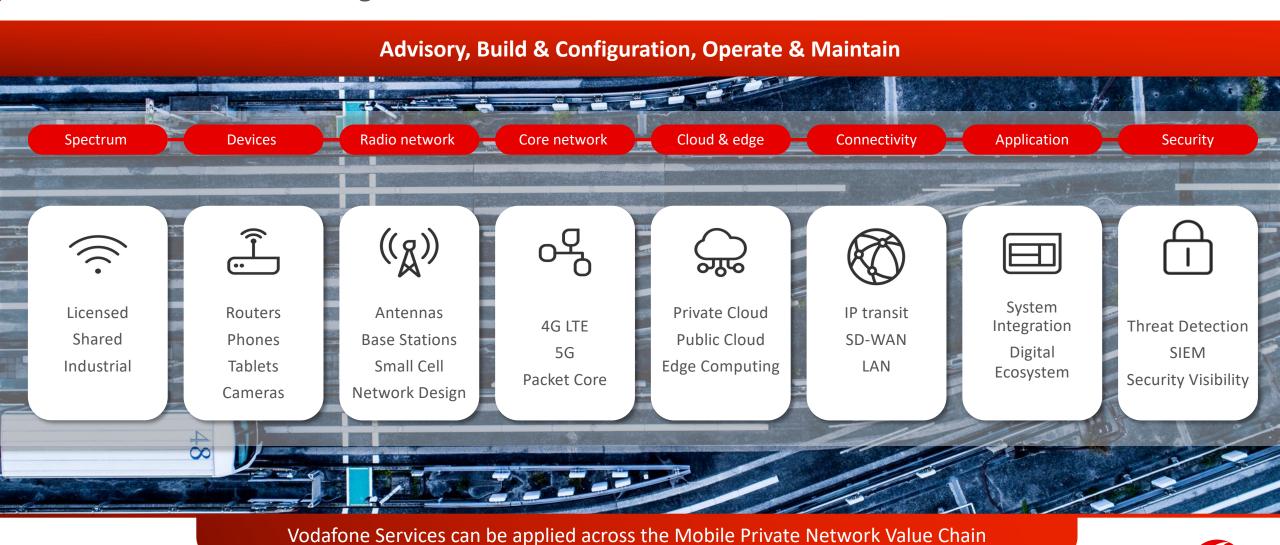
The hardware and software that monitors and controls devices, sensors, processes, and infrastructure, and is used in industrial settings

For MPN's to scale, we need to satisfy both stakeholder groups



Professional Services & Assurance

End to End Service Management

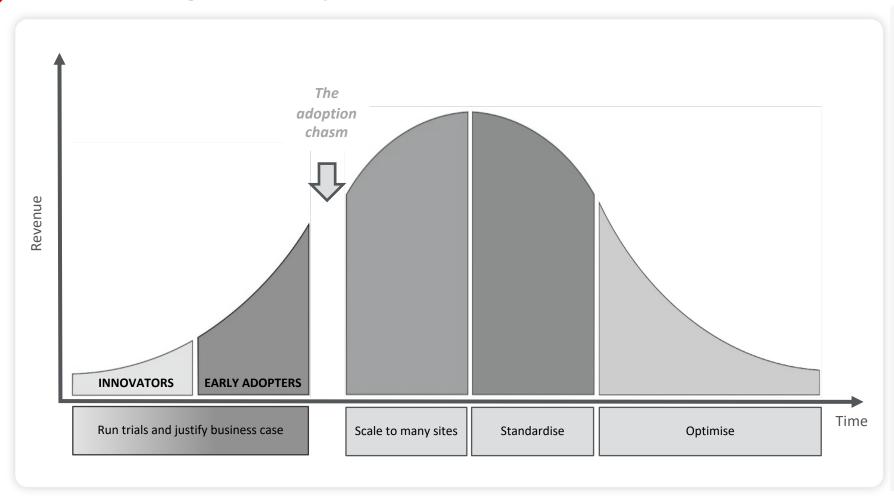






Chapter 5: Future needs of connected assets and workers

How to bridge the adoption chasm



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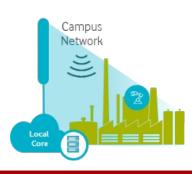
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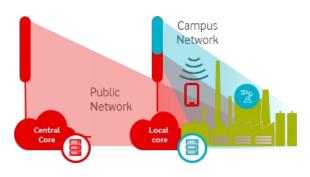


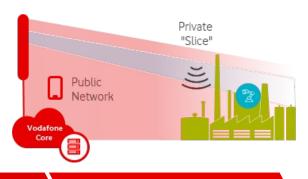
Mobile Private Networks

Mobile Network Operators have an advantage









Proof of Concept/Trial

Dedicated MPN

Local Hybrid MPN

Global Hybrid MPN

Network Slice

Ideal for customers exploring what cellular connectivity can offer

Ideal for customers that need high throughput/low latency linked to strict SLAs, in an autonomous environment

Ideal for more mobile customers, where devices are likely to roam off campus onto the public network. Also offers public voice services

Ideal for international mobility, where devices are likely to roam between locations in different countries Ideal for temporary priority
access for specific use cases in a
specific area or continuous
priority access across
regional/national coverage
areas

Private SIMs

Private SIMs

Network Operator local SIMs, or Multi-IMSI SIMs Multi-IMSI SIMs enabled with Global IoT profiles

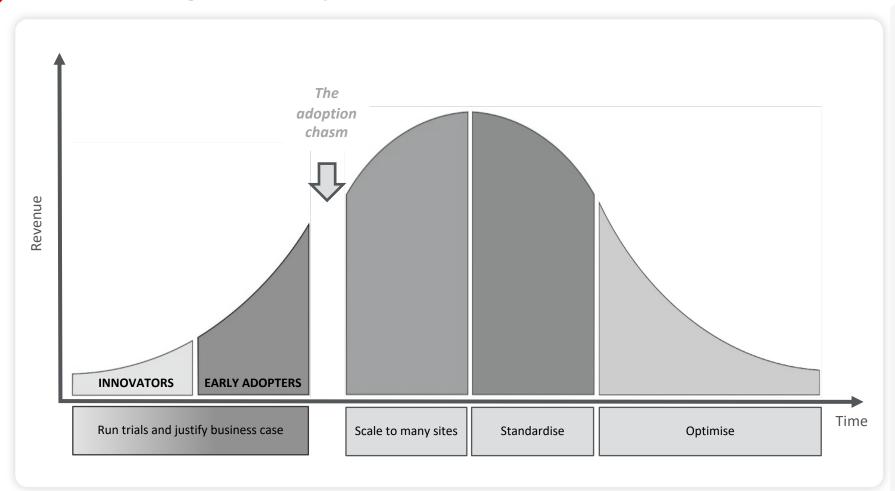
Network Operator local SIMs, or Multi-IMSI SIMs

+ the potential to include roaming and interoperability with the macro network



Chapter 6: Getting to plug and play

How to bridge the adoption chasm



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Get ready for the future



Scaled deployments

Roaming devices incountry

RAN Share

Global managed service Customer self-service

2024: A low-cost, differentiated solution utilising cloud and slicing techniques

Roaming globally, on and off multiple campuses

Dynamic Network Slicing SME scaled deployments

Open RAN

Service based pricing

Network-as-aplatform orchestration

2025: A mature, optimized and fully flexible solution to match customer needs

Subscription based solutions

Slice-as-a-service

Value-based pricing

Open APIs

Seamless ordering

Extensive service catalogue

Menu driven

Extreme SLAs

The roadmap for private networks is evolving towards high mobility, extreme SLAs, and integration with 3rd party solutions



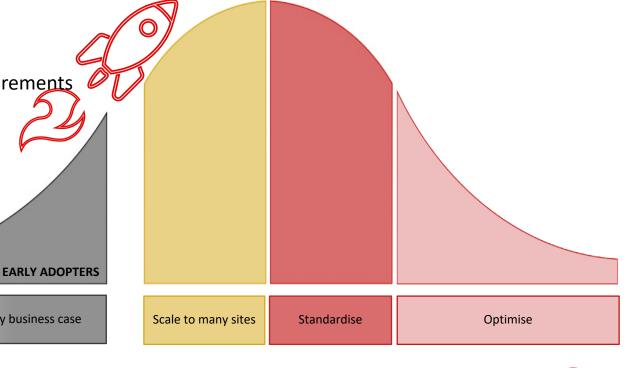
Key messages: from POC to production

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INNOVATORS

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Run trials and justify business case

vodafone business

Together we can